

Little's Law

WORK IN PROGRESS $WIP = TH \cdot CT$

Cycle Time $CT = WIP/TH$

Throughput $TH = WIP/CT$

Bottleneck Rate $rb = 1/\text{Max Avg Processing Time}$

Raw Processing Time $To = \text{Sum of Avg Processing Time}$

Critical WIP $Wo = rb \cdot To$

BEST CASE PERFORMANCE

CT BEST if $w \leq Wo$ To
 otherwise W/rb

TH BEST if $w \leq Wo$ w/To
 otherwise rb

WORST CASE PERFORMANCE

CTworst $= w \cdot To$

THworst $1/To$

PRACTICAL WORST CASE

CTpwc $To + ((w-1)/rb)$

THpwc $(w/(Wo+w-1))rb$

Sample Midterm Qsle Midterm Qs (Cont)

b) A company supplying seats to an auto assembly plant sends trucks to its customer at an average rate of 6 trucks per day. Given the travel time to the customer is an average of three days, what is the average number of trucks in transit at any given time?

TH = 6 trucks/day

CT = 3 days

WIP = TH x CT = 18 trucks

PREEMPTIVE ONLY

Natural Proc. Time to

STD of Nat. Proc. Time σo

SCV of Nat. Proc. Time $co^2 = \sigma o^2/to^2$

STD of Nat. Proc. Time mf

Mean Time to Repair mr

STD of Time to Repair σr

Mean Availability $A = mf/(mf+mr)$

SCV of Time to Repair $cr^2 = \sigma r^2/mr$

Mean Eff. Time with Preemptive Outages $te(PO) = to/A$

SCV of Eff. Time with Preemptive Outages $ce(PO)^2 = co^2 + (1+cr^2)A(1-A) - mr/to$

PREEMPTIVE PLUS NON PREEMPTIVE

Mean batch size Ns

Mean batch size ts

STD of Setup Time σs

Mean Eff. Time with Preemptive Outages $te = te(PO) + ts/Ns$

std. dev. Squared of eff. Time $\sigma e^2 = te(po)^2 \times cd(po)^2 + (r-s^2/Ns) + (Ns-1/Ns^2) \times ts^2$

SCV of Eff. Time with Preemptive Outages $ce^2 = \sigma e^2/te^2$

Mean Utilization $u = te/ta$

SCV of interarrival times ca^2

SCV of interdeparture times $cd^2 = 1 + (1-u^2) \times (ca^2-1) + u^2(c-e^2-1)$

PREEMPTIVE PLUS NON PREEMPTIVE (cont)

CTQ $(ca^2 + ce^2)/2 \times u/(1-u) \times te$

CT $CTQ + te$

WIP CT/ta

WIP CT/ta

Sample Midterm Qsle Midterm Qs (Cont)

b) A company supplying seats to an auto assembly plant sends trucks to its customer at an average rate of 6 trucks per day. Given the travel time to the customer is an average of three days, what is the average number of trucks in transit at any given time?

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Sample Midterm Qs

SCV of Effective processing time $ce^2 = ((\sigma o^2 + (\sigma s^2/N) + (Ns-1)/Ns^2 \times ts^2)/te$

Utilization $u = (te/ta) = (te(np)/ta)$

Utilization (coffee shop) $u = ra/re = te/ta$

WIP (M/M/1) $u/(1-u)$

WIP (M/M/1) $u/(1-u)$

CT (M/M/1) $te/(1-u)$

Sample Midterm Qs (Cont)

3. a) Compute the average cycle time at machine 1.

$$CTq1 = (Ca^2 + Ce^2)/2 \times (u/(1-u)) \times te$$

$$u = (te/ta)$$

b) Compute the mean and coefficient of variation of the time between departures from Machine 1.

$$ta(2) = td(1) = ta(1)$$

$$cd^2 = 1 + (1-u^2) \times (ca^2 - 1) + u^2(ce^2 - 1)$$

$$u2 = te2/ta2 = 18/22$$

c) Compute the average cycle time at machine 2

$$CT(2) = CTq(2) + te(2) \text{ (note use } u2 \text{ to calculate } CTq(2))$$

d) Calculate the total CT and WIP of the system (combining machine 1 and 2).

$$\text{Total CT} = CT(1) + CT(2)$$

From Little's Law

$$\text{Total WIP} = CT \times TH = CT/ta$$

e) Now suppose the line must produce both products in equal proportion, i.e., one unit of Product 1 for each unit of Product 2. Estimate the bottleneck rate and raw process time of the line under this product mix.

Hint: Think about the what the average processing time will be at each machine.
Processing time at $(M1 + M2)/\# \text{ of machines}$
(2 calculations ..1 for each product)
 $rb = 1/\text{largest processing}$
 $to = to1 + to2$ (answer from processing time)

Kendall Notation

M	Memoryless or exponential
D	Deterministic
G	General
G/G/1	not exponential, gives approx CT and CTq
M/M/1	exponential, infinite source population unlimited queue length

M/M/1 Queuing

$$WIP = u/(1-u)$$

$$CT = WIP/ra = te/(1-u)$$

$$CTq = CT - te = (u \times te)/(1-u)$$

$$WIPq = raCTq = u^2/(1-u)$$

G/G/1 QUE

$$CT = ((ca^2 + ce^2)/2)(u/(1-u)) \times te$$

M/M/1/b

$$WIP = u/(1-u) - ((b+1)u^{b+1}) / (1-u^{b+1})$$

$$TH = ((1-u^b) / (1-u^{b+1})) \times ra$$

- Smaller buffer sizes bring greater losses relative to uncapacitated system

