About

Based on the Harvard Business Review's Four Phases of Project Management.

| Phases | | | |
|--|---|-------------------------|---------------------------------|
| Planning | Build-up | Implementation | Closeout |
| $\ensuremath{\mathfrak{S}}$ Determine the real problem | S Assemble your team | Monitor and control | Sevaluate |
| Is it a data problem? | O Do you need regular or temp people? | Monitor the process | 🖪 Compare progress with scope |
| • What data do they need? | O pounced to provide training? | E Control the budget | Reach consensus on % completion |
| • At what grain? | What skills are needed? | A Look for problems | |
| • How often and from what system(s)? | What does availability look like? | Respond quickly | |
| | | | |
| ✓ Identify the stakeholders | Plan assignments | Report progress | ✓ Close |
| • Who will use your product? | List the people on the team | Status updates | Provide deliverables |
| • Who will provide resources? | List the skills required | 🖿 Status reports | © Recognize wins |
| • Who will benefit from the product? | Match each member with skillset to task | 🍽 Flag issues | |
| Need support from them | 오 Start communicating | | |
| | | | |
| ☑ Define objectives (SMART) | Create the schedule and budget | ☑ Hold meetings | ☑ Debrief |
| Specific | | Hold weekly meetings | Document lessons learned |
| Measurable | Hold a kickoff meeting | Set agendas | ⇄ Share knowledge |
| • Actionable | Set the budget | 🕱 Manage problems | |
| Realistic | | III Measure performance | |
| • Time-limited | | | |



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